MINUTES
BOARD OF DIRECTORS MEETING
January 28, 2022
Virtual Meeting

BOARD MEMBERS PRESENT:
Moira Szilagyi, MD, FAAP, President
Sandy Chung, MD, FAAP, President-elect
Lee Beers, MD, FAAP, Immediate Past President
Dennis Cooley, MD, FAAP, District VI Chairperson and Secretary/Treasurer
Mark Del Monte, JD, CEO/Executive Vice President
Wendy Davis, MD, FAAP, District I Chairperson (virtual)
Warren Seigel, MD, FAAP, District II Chairperson
Meg Fisher, MD, FAAP, District III Chairperson
Michelle Fiscus, MD, FAAP, District IV Chairperson
Lia Gaggino, MD, FAAP, District V Chairperson
Dennis Cooley, MD, FAAP, District VI Chairperson
Gary Floyd, MD, FAAP, District VII Chairperson
Martha Middlemist, MD, FAAP, District VIII Chairperson
Yasuko Fukuda, MD, FAAP, District IX Chairperson
Madeline Joseph, MD, FAAP, District X Chairperson
Constance Houck, MD, FAAP, At Large Member
Charles Macias, MD, FAAP, At Large Member
Joseph Wright, MD, FAAP, At Large Member

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<th>AGENDA ITEMS</th>
<th>ISSUES DISCUSSED</th>
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<td>Call to Order and Introduction of Guests</td>
<td>Dr Szilagyi called the meeting to order at 10:15 am.</td>
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<td>Statement of Voluntary Disclosure and Member Anti-Harassment Policy</td>
<td>The Board of Directors reviewed the Academy’s policy on Conflict of Interest and Voluntary Disclosure. Board members were given an opportunity to disclose any direct or indirect financial interests, or any personal, family, or other relationships that conflict (or could have the appearance of conflicting) with their duties, responsibilities, or exercise of impartial and objective judgment with respect to the meeting’s agenda. The anti-harassment policy in the agenda book was referenced.</td>
<td>Conflicts were appropriately disclosed.</td>
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<td>Approval of Minutes from the November 2021 Board Meeting</td>
<td>Minutes from the November 2021 Board Meeting were reviewed and approved as written.</td>
<td>MOTION: Made, seconded, and unanimously carried to approve the minutes.</td>
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<td>AAP CEO/EVP Report (Mark Del Monte, JD)</td>
<td>AAP CEO/Executive Vice President, Mark Del Monte, JD, provided an organizational and operational report to the Board. The new members of the AAP Executive Committee which included Dr Sandy Chung as AAP President-Elect and Dr Dennis Cooley as Secretary-Treasurer were welcomed. Mr Del Monte announced that Dr Anne Edwards has been promoted to Chief Medical Officer and that AAP would soon begin recruitment for a new Chief Equity, Diversity, &amp; Inclusion Officer. AAP has continued the COVID-19 vaccine confidence plan, including new elements addressing parents of children ages 5-11 as eligibility expanded for the vaccine. In December, the Biden administration announced new actions to continue the fight against COVID-19, including a requirement for states to pay for vaccine counseling in Medicaid and Medicaid-Expansion CHIP programs. Medicaid will cover COVID-19 vaccine counseling visits for most children up to age 21 with 100% federal funding throughout the public health emergency and the following year. Additionally, moving forward, CMS will require that states cover stand-alone vaccine counseling visits related to all pediatric vaccines under the EPSDT benefit. This has been a long-standing advocacy priority for the Academy and represents important progress toward helping families get the information and guidance they need on vaccination for their children. The development of the CHILD Registry continues in partnership with ArborMetrix. Along with the foundational aspect of the longitudinal registry collecting data on preventative care, some 2022 key priorities include child and adolescent mental health, COVID-19 infection effects and vaccination rates, childhood obesity and clinical practice guideline adherence, childhood asthma reporting, and CHIPRA quality measures reporting. All these initiatives will have a lens on health equity and social determinants of health. Mr Del Monte reported that the 2022 Virtual Advocacy Conference will take place March 20-22. AAP will resume in-person continuing education courses beginning January 2022 with the Puerto Rico Practical Pediatrics Course (PPC). All AAP meetings will be requiring vaccination and adherence to all AAP and CDC guidelines as well as any local and/or government regulations.</td>
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<td>Remarks from B. Cameron Webb, MD, JD</td>
<td>Dr. Cameron Webb currently serves as Senior Policy Advisor for Equity on the White House COVID-19 Response Team. He joined the Board of Directors virtually to discuss the enormous impact the pandemic has had on children and families in the United States, particularly those living in underserved communities. He also noted the negative effects to the physician workforce which has produced shortages throughout the country. Dr Webb then opened the session for questions and answers.</td>
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<td>Report out from the Finance and Development Committee (Gary Floyd, MD)</td>
<td>The Finance and Development Committee reported a positive margin for the current fiscal year. Staff is working diligently to enhance all revenue sources and reduce expenses in the challenging economic environment. All investment assets have been moved from BMO to the new AAP investment advisor and custodian, Bank of America Merrill Lynch. Recommendations for a new investment policy will be brought before the Finance and Development Committee in the coming months.</td>
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### Report out from the Equity Committee (Joseph Wright, MD)

The Equity Committee will be authoring a new policy statement on Eliminating Race-Based Medicine with Dr Joseph Wright and Dr Wendy Davis as lead authors. In follow-up to a 2021 Resolution from the AAP Pennsylvania Chapter, the Committee discussed establishing a national award on equity, diversity, and inclusion. Staff will develop a proposal for consideration at a future committee meeting.

### Report out from the Governance Committee (Moira Szilagyi, MD)

The Governance Committee discussed recommendations to the full Board on the following appointments:

- 6 New Committee Chairpersons
- 20 Committee Chairperson Re-appointments
- 2 new executive committee members on the Committee on Continuing Medical Education
- 1 Member representing committees, councils and sections on the National Nominating Committee

**RECOMMENDATION:** That the Board approve the following:

**Appointment of New Committee Chairpersons:**
- James Perrin MD, Committee on Child Health Financing (COCHF)
- Sara Goza MD, Committee on Development (CODe)
- John Reigart, MD, Committee on Drugs (COD)
- Sean O’Leary, MD, Committee on Infectious Diseases (COID)
- Arwa Nasir, MD, Committee on Psychosocial Aspects of Child and Family Health (COPACFH)
- Greg Barabell, MD, Payer Advocacy Advisory Committee (PAAC)

**Reappointment of Committee Chairpersons for a new one-year term:**
- Elizabeth Alderman, MD, Committee on Adolescence (COA)
- Naomi Laventhal MD, Committee on Bioethics (COB)
- Eileen Brewer MD, Committee on Coding and Nomenclature (COCN)
- Rani Gereige MD, Committee on Continuing Medical Education (COCM)
- Melinda Williams-Willingham MD, Committee on Federal Government Affairs (COFGA)
- Eric Eichenwald MD, Committee on Fetus and Newborn (COFN)
- Daniel Rauch, MD, Committee on Hospital Care (COHC)
- James Scibilia MD, Committee on Medical Liability and Risk Management (COMLRM)
- Allison Empey MD, Committee on Native American Child Health (CONACH)
- Mark Corkins MD, Committee on Nutrition (CON)
- Natella Rakhmanina MD, Committee on Pediatric AIDS (COPA)
- Allen Friedland MD, Committee on Pediatric Education (COPE)

**MOTION:** Made, seconded, and unanimously carried to approve the recommendation.
Gregory Conners MD, Committee on Pediatric Emergency Medicine (COPEM)
• Michael Cabana MD, for Committee on Pediatric Research (COPR)
• Harold Simon, MD, Committee on Pediatric Workforce (COPW)
• Jesse Hackell MD, Committee on Practice and Ambulatory Medicine (COPAM)
• Pam Shaw MD, Committee on State Government Affairs (COSGA)
• Lucien Gonzalez, MD, Committee on Substance Use and Prevention (COSUP)
• Steven Krug, MD, Council on Children and Disasters (COCD)
• Julie Linton, MD, Council on Immigrant Child and Family Health (COIFCH)

Appointment of a member representing committees, councils, and sections on the National Nominating Committee.

• Bridgette Jones, MD

Interim Committee Appointment to the Committee on Continuing Medical Education (COCME)

• Mamie Barlow, MD
• Miguel Knochel, MD

Report out from the Member Value and Engagement Committee (Shelley Fiscus, MD)

The Member Value and Engagement Committee received a presentation from Chief Product and Services Officer, Mary Lou White and Vice President, Chapter Relations & Member Engagement, Janet Henderson, on marketing and recruitment and retention strategies. Current strategies employ an increased use of data and leveraging members & non-members to build a value statement via focus groups, research, and surveys. The Committee offered feedback on enterprise membership programs, outreach to graduating residents and peer to peer recruitment. The committee recommended, and the Board approved a five dollar increase in AAP membership dues (excluding medical student members, international members, associate members, and national affiliate members) for the 2022-2023 fiscal year. National affiliate member dues were raised by 21% for the next fiscal year.

RECOMMENDATION: That the Board approve two membership dues waivers:

• 1 permanent membership dues waiver
• 1 two-year membership dues waiver

Fiscal Note: $1,360

RECOMMENDATION: That the Board approve five-dollar membership dues increase for all member types in fiscal year 2022-2023 (for the

MOTION: Made, seconded, and unanimously carried to approve the recommendation.

MOTION: Made, seconded, and unanimously carried to approve the recommendation.
**Report out from the Policy Committee**  
(*Charles Macias, MD*)

The Policy Committee provided an update on committee-level initiatives such as achieving improved strategic alignment with AAP and a better-defined role of the Board of Directors within the Clinical Practice Guideline (CPG) development process. The committee aims to reiterate word limits for policy reports and recommended limits for clinical reports, and to endorse and codify the integration of equity in policy, clinical and technical report development.

**Report out from the Strategic Planning Committee**  
(*Martha Middlemist, MD*)

The Strategic Planning Committee discussed a new plan to review the organization's mission and vision, examine data on the demographics and status of children and families, the profession of pediatrics, and to review larger trends in medicine and the outside environment as they affect the AAP, its members, and children and families. Following this annual review, the committee will propose any necessary updates or revisions to the Strategic Plan goals and objectives to allow for continuous improvement and responsiveness to changes in the environment or emergent priorities. The committee also developed a process for selecting child health and pediatric initiatives that will be evidence informed, address policy gaps and respond to child health and pediatric trends. Discussion of potential new initiatives will ordinarily begin at the annual planning retreat of the Board.

**RECOMMENDATION:** That the Board approve two new policies to be included in the Board Policy Manual.

- Development of AAP Strategic Plan
- Selection of Child Health and Pediatrics Initiatives

**RECOMMENDATION:** That the Board accept the proposal for a Council on Healthy Mental and Emotional Development, and that final determination of the size and composition of the initial Council executive committee be made at the May 2022 Board meeting.

**Child Demographic Data Presentation: Who are America's Children Today?**  
(*Lynn Olson, PhD*)

AAP Vice President, Research, Dr Lynn Olson provided a comprehensive report on child demographics data in the United States. The trends suggested the following:

- There is a declining rate of children (under the age of 18) represented in the overall United States population.
- There has been a substantial child population shift with notable growth in the southern region and a shrinkage in northeast.
- Growth in immigrant children populations are at historic levels.
- The child population is increasingly diverse with a decrease in White children and an increase in Hispanic/Latino children.
US children are highly diverse, and characteristics are highly variable across states.

- While there has been substantial progress in child insurance coverage remaining gaps are strongly related to geography, race, and ethnicity.
- Race, Ethnicity, and Geography are interrelated with historically high-income disparities.
- Health disparities exist particularly in rural and non-metro areas.

### Primary Care and Subspecialty Pediatrics Update (Cheryl De Pinto, MD)

AAP Senior Vice President, Primary Care and Subspecialty Pediatrics, Dr. Cheryl De Pinto provided an update on initiatives in this area to the Board. Dr. De Pinto reported that the pandemic affected the state of primary care in unprecedented ways. Going forward, the health care system needs to be able to recover and build on the innovation that resulted while also strengthening the weaknesses in primary care system that were accentuated. AAP will continue to advocate for Medicaid innovation and reform as a mechanism for increased access and improved quality and develop a proactive payer engagement strategy, appropriate measures for creating value-based payment strategies, and new ways to integrate medical subspecialty surgical specialty care into payment transformation strategies. Dr. De Pinto announced the new Dr. Russell Libby Fellowship in pediatric practice and payment transformation which will support an AAP focused strategy to gain robust understanding of value-based care and opportunities to inform policy, education, and advocacy for value-based care.

The meeting was adjourned at 2:00 PM CT.

Signature: DeeDee Cada, MA, Senior Advisor to the CEO/EVP