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MINUTES  
BOARD OF DIRECTORS MEETING  
May 16-17, 2018  
Itasca, IL

**MEMBERS PRESENT:**

Colleen Kraft, MD, FAAP, President  
Kyle Yasuda, MD, FAAP, President-Elect  
Fernando Stein, MD, FAAP, Immediate Past President  
Karen Remley, MD, FAAP, CEO/Executive Vice President  
Wendy Davis, MD, FAAP, District I (*participating virtually*)  
Warren Seigel, FAAP, MD, District II  
David I. Bromberg, MD, FAAP, District III  
Jane Meschan Foy, MD, FAAP, District IV  
Richard H. Tuck, MD, FAAP, District V  
Pamela K. Shaw, MD, FAAP, District VI  
Anthony D. Johnson, MD, FAAP, District VII  
Martha Middlemist, MD, FAAP, District VIII  
Stuart A. Cohen, MD, FAAP, District IX  
Lisa Cosgrove, MD, FAAP, District X

**STAFF PRESENT:**

Roberta J. Bosak, Chief Administrative Officer, Senior Vice President, Human Resources and Corporate Services  
DeeDee Cada, Senior Advisor to the CEO/Board Liaison  
Anne Edwards, MD, FAAP, Senior Vice President, Primary Care and Subspecialty Pediatrics  
Mark Del Monte, JD, Chief Deputy, Senior Vice President, Advocacy and External Affairs  
Judith C. Dolins, MPH, Chief Implementation Officer, Senior Vice President, Community & Chapter Affairs and Quality Improvement  
Mark Grimes, Vice President, Publishing, Membership, Marketing, and Publishing  
Robert Katchen, Senior Vice President, Information Technology  
John Miller, CPA, Chief Financial Officer, Senior Vice President, Finance  
Lynn Olson, PhD, Vice President, Research  
Janna Patterson, MD, FAAP, Senior Vice President, Global Child Health & Life Support  
V. Fan Tait, MD, Chief Medical Officer, Senior Vice President, Child Health and Wellness  
Debra Waldron, MD, FAAP, Senior Vice President, Department of Child Health and Wellness  
Mary Lou White, Chief Product and Services Officer/SVP, Membership, Marketing, and Publishing, Membership, Marketing, and Publishing

**GUESTS PRESENT:**

Betsy Anderson, FAAP, Family Partnerships Network  
 Shari Barkin, MD, FAAP, Gun Violence Panel (*participating virtually*)  
 Barbara Bayldon, MD, FAAP District VI National Nominating Committee  
 Julie Beckett, FAAP, Family Partnerships Network  
 Gregory Blaschke, MD, FAAP, District VIII Vice Chairperson  
 Rebecca Cunningham, MD, FAAP, Gun Violence Panel (*participating virtually*)  
 Mark Del Beccaro, MD, FAAP Council Management Committee Chairperson (*participating virtually part-time*)  
 Denise Dowd, MD, FAAP, Gun Violence Panel (*participating virtually*)  
 Jerry Eichner, MD, FAAP, Committee Forum Management Committee Chairperson  
 Patricia Flanagan, MD, FAAP, District I Vice Chairperson (*participating virtually*)  
 Yasuko Fukuda, MD, FAAP, District IX Vice Chairperson  
 Sally Goza, MD, FAAP, President-elect Candidate  
 Deborah Greenhouse, MD, FAAP, Chapter Forum Management Committee Chairperson  
 Robert Gunther, MD, FAAP, District IV Vice Chairperson (*participating virtually part-time*)  
 Ben Hoffman, MD, FAAP, Gun Violence Panel (*participating virtually*)  
 Michael Klein, MD, FAAP, Section Forum Management Committee Chairperson  
 Evelyn Johnson, MD, FAAP, District X National Nominating Committee  
 Jenni Kusma, MD, FAAP, Section on Pediatric Trainees  
 Jay Ludwicki, MD, FAAP, District III Vice Chairperson  
 George Phillips, MD, FAAP, President-elect Candidate  
 Claudia Preuschhoff, MD, FAAP, District VI Vice Chairperson  
 Mobeen Rathore, MD, FAAP, District X Vice Chairperson (*participating virtually*)  
 Fred Rivara, MD, FAAP, Gun Violence Panel (*participating virtually*)  
 Caryl Stern, President and CEO of UNICEF USA  
 Michael Terranova, MD, FAAP, District II Vice Chairperson  
 Gerald Tiberio, MD, FAAP, District V Vice Chairperson

AGENDA ITEMS	ISSUES DISCUSSED	ACTION BY WHOM/BY WHEN
<i>Wednesday, May 16</i>		
<b>Call to Order and Introduction of Guests</b>	Dr. Kraft called the meeting to order at 8:30 am on May 16, 2018. Guests were welcomed, and participants introduced themselves.	
<b>Statement of Voluntary Disclosure and Member Anti-Harassment Policy</b>	The Board of Directors reviewed the Academy’s policy on Conflict of Interest and Voluntary Disclosure. Board members were given an opportunity to disclose any direct or indirect financial interests, or any personal, family, or other relationships that conflict (or could have the appearance of conflicting) with their duties, responsibilities, or exercise of impartial and objective judgment with respect to the meeting’s agenda. Dr. Kraft also asked each meeting attendee to review the member anti-harassment policy included in the agenda book.	Conflicts were appropriately disclosed.
<b>Approval of Minutes from the January 25-26, 2018 Board Meeting</b>	The minutes from the January 25-26, 2018 meeting were reviewed and approved as written.	<b>MOTION:</b> Made, seconded, and unanimously carried to approve the minutes of the Board of Directors’ meeting on January 25-26, 2018.

<p><b>CEO/Executive Vice President Report</b></p>	<p>CEO/EVP, Dr. Karen Remley provided a report on current AAP finances, membership and current programmatic initiatives. The following updates were included.</p> <ul style="list-style-type: none"> <li>• As of April 1st, 2018, the AAP has 68,296 members. This is up 2.3% from April 2017. Surpassing 68,000 members is a milestone for the AAP.</li> <li>• AAP is still improving with specialty fellow members and have reversed a negative trend. Post Training Members continue to join the AAP, presumably because of the PREP member benefit.</li> <li>• The updated figures from the AAP Medical Spanish program show that 951 enrollees have completed the required pre-survey and begun coursework. Students will have until January 31, 2018 to complete the course.</li> <li>• The AAP Quality Cabinet was charged to come up with a set of primary care measures for pediatrics that AAP could embrace and promulgate. Measures can be used for quality measurement and MOC Part 4 to inform pay for value models. Many other organizations also include these measures in their pediatric measure set.</li> <li>• Planning activities continue around the development of the Child Health Registry. The Incubator workgroup has been identified and held their first meeting in April 2018. The priority of the workgroup is to develop and prioritize a set of use cases which will be crucial to developing the foundation of the registry including the purpose, audience, and data elements. The group plans to meet twice a month with their first face-to-face meeting occurring in June.</li> <li>• Outgoing Family Partnership Network (FPN) co-chairpersons Betsy Anderson and Julie Beckett were honored for their work advocating for children and families. Dr. Remley announced that the Board would be voting to grant the outgoing chairpersons Honorary Fellow Membership.</li> </ul>	
<p><b>AAP Financial Report</b> <i>(Karen Remley, MD and John Miller, CPA)</i></p>	<p>Chief Financial Officer, John Miller provided a Financial Report for the Board. The following points were made.</p> <ul style="list-style-type: none"> <li>• The current financial climate includes industry wide print and online advertising and an uncertain federal grant funding streams.</li> <li>• Moving into the next fiscal year, AAP will be utilizing new virtual meeting technology that will not require in-person attendance.</li> <li>• During the FY18-19 budgeting process, staff prioritized budget items based on criticality to mission, members and staff.</li> <li>• In the next fiscal year, staff are exploring additional CME courses to generate revenue.</li> <li>• AAP Development will continue working with a consultant to diversify the AAP portfolio of funders.</li> <li>• 33 new book titles are in the pipeline for FY18-19.</li> <li>• The Finance Committee will partner with senior staff to assess AAP activities for importance to mission. The assessment will be used to develop a 5-year financial strategic plan.</li> </ul>	
<p><b>Board Guest Reports</b></p>	<p><b>Family Partnerships Network (FPN) Report</b> <i>(Betsy Anderson and Julie Beckett)</i></p> <ul style="list-style-type: none"> <li>• FPN Executive Committee (FPN-EC) members participated in the 2018 Legislative Conference.</li> <li>• Legislative Conference attendees participated in visits along with their respective state delegations and established stronger relationships with chapter leaders.</li> </ul>	

- The FPN has been participating in the peer review process for “Family Partnerships” articles submitted for publication in Pediatrics. Articles have been reviewed almost weekly, as there has been an uptick in submissions.
- The FPN has been working with HealthyChildren.org staff to explore how to best utilize the >5,000 individuals who have “opted in” to participate in the HealthyChildren.org Virtual Parent Panel.

**Committee Forum Management Committee (CoFMC) Report (*Jerold Eichner, MD*)**

- CoFMC members have emphasized that the committee appointment process continues to improve, and the Committee on Governance was thanked for their hard work.
- Committees that do not have a corresponding section have requested a time slot at the 2018 NCE for presentations to the AAP membership.
- CoFMC has one opening for a new member in July 2018 as Dr Ivor Hill is finishing his term. Dr Cora Breuner, chair of the COA, was elected to begin a 3-year term in July.

**Section Forum Management Committee (SFMC) Report (*Michael Klein, MD*)**

- SFMC eagerly awaits approval of the AAP bylaw referendum to evaluate whether section bylaws need to be amended as well.
- At least 50% of AAP sections are not aligned with specialties, so they don’t necessarily represent all specialist members.
- SFMC received a request for full section status from the Provisional Section on Child Death Review and Prevention which was unanimously approved at the Section Forum meeting during the 2018 ALF.

**Chapter Forum Management Committee (CFMC) Report (*Deborah Greenhouse, MD*)**

- The CFMC has been charged with better defining/refining the resolution process and ensuring that resolutions focus on the most important issues to children that the AAP can affect.
- The committee is interested in increasing the number of AAP members involved in the resolution process including the resolution comment process.
- The committee focused on selecting relevant chapter management topics as leadership training sessions at ALF, such as Legal Issues for Chapters, Human Resources Best Practices for Chapter Officers, and Gun Violence Prevention: Finding Advocacy Opportunities Among Challenges.

**Surgical Advisory Panel (SAP) Report (*Michael Klein, MD on behalf of Connie Houck, MD*)**

- Members of the Surgical Advisory Panel (SAP) met twice during the 2018 ALF. It has been difficult for the last several years to get a quorum at the NCE, so the on-site meeting in the fall has been eliminated and will be replaced with several conference calls and/or virtual meetings over the fall/winter.
- Dr. Houck was re-elected as SAP Chair and will continue to attend the surgical section executive committee meetings that are held at the NCE as well as other surgical section meetings held with sister societies when appropriate (e.g. Anesthesiology and Pain Medicine, Urology.)

	<ul style="list-style-type: none"> <li>The AAP-endorsed American College of Surgeons Children’s Surgery Verification Quality Improvement Program has continued to expand. Currently, 10 pediatric surgical programs are ACS CSV-verified, an additional 25 are in the application process and 114 programs have joined Pediatric NSQIP.</li> </ul> <p><b>District Vice Chairpersons Committee (DVC) Report (<i>Robert Gunther, MD on behalf of Gary Floyd, MD</i>)</b></p> <ul style="list-style-type: none"> <li>The Chapter Annual Reports demonstrate activities from January 1 through December 31 of each year. Chapters are provided with about a 9-10-week timeframe to complete the report.</li> <li>Several chapters have shared feedback that the annual report guidance is overwhelming and there is a considerable amount of time and internal collaboration required to complete the annual report. The DVC committee will hold a webinar for chapters in October to provide guidance, tips from the DVCs, and AAP resources to support chapters with completing each section of the report (ie, child health initiatives, chapter engagement activities, membership retention and recruitment, financial management, and chapter management and governance).</li> <li>Healthy People 2020 Grant Program for Chapters - The Healthy People 2020 program topics and grantees are selected by the DVC Committee. There were 15 applications submitted by chapters for the 2018 Healthy People 2020 grants to address “Empowering Families, the Media, or Communities to Address the Mental Health Crisis of Children and Youth”.</li> </ul>	
<p><b>Brief Statements from the President-elect Candidates (<i>Sally Goza, MD and George Phillips, MD</i>)</b></p>	<p>The President-elect candidates provided brief statements to meeting attendees.</p>	
<p><b>Board Guest and Liaison Reports</b></p>	<p><b>Council Management Committee Report (CMC) Report (<i>Mark Del Beccaro, MD</i>)</b></p> <ul style="list-style-type: none"> <li>The CMC has discussed implementing a mentorship program to help orient new councils and to provide guidance on how to work with sections and committees that would like to become a council.</li> <li>CMC is updating the awards selection process by adding a question to the annual reports. This will help better identify and reward council members that are doing innovative and successful work.</li> <li>Chairperson, Dr. Del Beccaro met with the chairs of the NNC, SFMC, and CoFMC, to discuss the three new Board positions and the roles councils will play in advancing AAP goals in conjunction with the Board.</li> </ul> <p><b>Section on Pediatric Trainees (SOPT) Report (<i>Jenni Kusma, MD</i>)</b></p> <ul style="list-style-type: none"> <li>The section continues to engage more trainees in the AAP and are embracing a new governance structure. The section is focusing on involving more fellowship trainees and working on ways to connect fellows to different sections, councils and committees within the AAP.</li> <li>SOPT has asked the Board of Directors to consider the addition of a trainee at-large AAP Board Member seat.</li> <li>The 2018 section advocacy campaign, “Access 4 Kids” urges trainees and AAP membership at large to get involved and help address</li> </ul>	

	<p>inequities for some of America's most vulnerable children. The Access 4 Kids campaign will focus its efforts on four populations of children:</p> <ol style="list-style-type: none"> <li>1. Children Living in Foster Care or Group Homes</li> <li>2. Immigrant Children (defined as children who are foreign-born, or children born in the United States who live with at least one parent who is foreign-born)</li> <li>3. Children and Youth Identifying as Lesbian, Gay, Bisexual, Transgender, Questioning, or Queer (LGBTQ)</li> <li>4. Children with Special Health Care Needs</li> </ol> <p><b>National Nominating Committee (NNC) Report (Evelyn Johnson, MD and Barbara Bayldon, MD)</b></p> <ul style="list-style-type: none"> <li>• The NNC is working with staff to increase candidate visibility during the election season. Initiatives include videotaping the President-elect candidates in different settings and disseminating through social media.</li> <li>• The NNC is working with the chairs of the Section Forum Management Committee, Committee Forum Management Committee, and the Council Management Committee to draft a recommendation to the Board regarding the three new positions on the Board and how they should be elected and or appointed.</li> </ul> <p><b>Council of Medical Subspecialty Societies (CMSS) Report (Stu Cohen, MD)</b></p> <ul style="list-style-type: none"> <li>• Dr. Stuart Cohen explained that the topic of burnout and resilience was a major theme at the most recent CMSS meeting.</li> <li>• The CMSS “Vision for the Future Commission” just ended a public comment period soliciting feedback on the state of CME and maintenance of certification.</li> <li>• When discussing clinical data registries, it was noted that some societies have made mistakes in development and implementation of their registries that the AAP can learn from.</li> <li>• A registry should ideally track Medicaid data across states (as requirements vary from state to state) so that the data can be used for advocacy.</li> </ul> <p><b>American Medical Association (AMA) Report (Mark Del Monte, JD)</b></p> <ul style="list-style-type: none"> <li>• AAP has a strong delegation to the AMA that is represented by early and mid-career physicians, subspecialists, and past presidents who skillfully lobby and build coalitions.</li> <li>• The summer AMA meeting represents an opportunity to unite the house of medicine and to speak with one voice.</li> <li>• The upcoming AMA meeting will be held June 8-11, 2018 in Chicago.</li> </ul>	
<p><b>New Changes to PREP Online</b></p>	<p>Dr. Anne Edwards, Senior Vice President, Primary Care and Subspecialty Pediatrics, Dr. Anne Edwards demonstrated changes to PREP Online.</p> <ul style="list-style-type: none"> <li>• PREP maps to MOCA-Peds objectives, suggested readings and simulates the experience so the product will be helpful to members who are also enrolled in MOCA-Peds.</li> <li>• If PREP were to be used as a product for maintenance of certification, the AAP would have to be credentialed as an MOC Part 3 provider.</li> <li>• Dr. Edwards noted that reaccreditation is at risk from becoming taken over by administrators.</li> <li>• MOC Part 4 is somewhat tied to advocacy but not leadership development.</li> </ul>	

<p><b>Gun Safety and Injury Prevention Initiative (Fan Tait, MD)</b></p> <p><b>Virtual Participants:</b>  <b>Shari Barkin, MD, Rebecca Cunningham, MD, Denise Dowd, MD, Ben Hoffman, MD</b></p>	<p>Dr. Fan Tait, Chief Medical Officer presented information on past and current AAP gun safety and injury prevention initiatives. The AAP is planning to host an expert summit on gun violence at the AAP headquarters. The initiative will also be moving into a research gathering phase to be followed by a dissemination, implementation, and evaluation phase. The Academy will continue to pursue public health, city and community partnerships throughout the initiative. A virtual panel followed Dr. Tait’s presentation and the following information was provided.</p> <ul style="list-style-type: none"> <li>● <b>Safety Check</b> is a national randomized controlled trial (RCT) to test the effect of an office-based violence prevention intervention. Interventions were conducted during routine well child care in children ages 2-11 years. Safety Check was the first national RCT to test the effectiveness of a violence prevention intervention in the pediatrician’s office. The program developed and evaluated tools to promote provider and patient self-efficacy and evaluated associations to examine when the intervention is most effective.</li> <li>● <b>Firearm-safety Among Children &amp; Teens Consortium (FACTS)</b> is a group whose goal is to reduce childhood firearm injury while also respecting firearm ownership as an integral part of the fabric of U.S. society. FACTS aims are to: <ul style="list-style-type: none"> <li>○ Define a pediatric-specific firearm injury research agenda</li> <li>○ Pilot studies to provide preliminary data that informs</li> <li>○ Establish the web-based searchable data archive for childhood firearm injury</li> <li>○ Build a cadre of national research scholars that will serve as an emerging pipeline for future research</li> </ul> </li> <li>● To promote <b>firearm storage</b> in the pediatric office setting, providers should focus on normalizing conversations and to ensure that there is electronic medical record alignment.</li> </ul>	
<b>Friday, May 17</b>		
<p><b>Keynote Speaker: Ms. Caryl Stern, President and CEO UNICEF USA</b></p>	<p>The Board received a presentation by Caryl Stern, President and CEO, UNICEF USA.</p> <ul style="list-style-type: none"> <li>● Ms. Stern introduced a program called “kidpower” which allows the opportunity for children participants to track their daily activity level on a wearable fitness bracelet and transmit that information to a companion app.</li> <li>● Participants accumulate points as they run, jump and play; one-point equals approximately 2,400 steps. Every 25 points earned unlocks one packet of Ready-to-Use Therapeutic Food (RUTF), which UNICEF delivers to severely malnourished children in the countries where the need is greatest.</li> <li>● An interest in collaborating with the AAP on this program was communicated, and senior staff will continue to explore the possibility.</li> </ul>	
<p><b>Final Report from the Task Force on Policy Development and Process Improvement (Mark Del Beccaro, MD)</b></p>	<p>Task Force chairperson, Dr. Mark Del Beccaro delivered the final report.</p> <ul style="list-style-type: none"> <li>● The task force encouraged an improved policy process that is more organized, consistent and streamlined.</li> <li>● Two primary types of statements were proposed; policy statements that are more concise and emphasize the recommendation that the policy is promoting, and clinical guidance statements that will provide implementation tools, and a clear evidence base.</li> </ul>	

	<ul style="list-style-type: none"> <li>• The product sets would be linked in such a way that they would provide bi-directional support to one another in statement, implementation tools, and evidence base.</li> <li>• The use of a digital platform/configuration of the products would allow/offer just-in-time information at point of need, and continuous updating as new, more relevant research becomes available.</li> <li>• The Task Force discussed in detail the need for more robust intent statements for both products in order to: 1) improve efficiency; 2) vet the purpose/rationale and need; 3) identify conflicts of interest; 4) do a preliminary evidence review; 5) anticipate controversy and implementation barriers; and finally, 6) prioritize.</li> <li>• The Policy Committee of the Board will now work with senior staff to discuss the report in depth and will provide an implementation recommendation to the Board.</li> </ul>	
<b>Advocacy Update (Mark Del Monte, JD)</b>	<p>Chief Deputy, Mark Del Monte, JD provided an advocacy report.</p> <ul style="list-style-type: none"> <li>• In early April, more than 350 pediatricians, pediatric medical subspecialists, pediatric surgical specialists and pediatric trainees came to the AAP’s Legislative Conference and Leadership Fly-In to urge their federal legislators to protect children from gun violence. It was the largest group of AAP members to go to the Hill at one time in Academy history.</li> <li>• Throughout the conference, participants attended informational workshops on child health issues as well as interactive skills-building sessions. They also heard from several distinguished speakers, including Admiral Brett Giroir, MD, assistant secretary for health at the U.S. Department of Health and Human Services, and Marielena Hincapié, JD, executive director of the National Immigration Law Center.</li> <li>• On April 10, attendees took their messages to their members of Congress which included the following: <ul style="list-style-type: none"> <li>○ provide \$50 million to the Centers for Disease Control and Prevention for public health research into firearm safety and injury prevention;</li> <li>○ support a minimum purchase age of 21 for semiautomatic assault weapons and high-capacity magazines; and</li> <li>○ ultimately support a ban on semiautomatic assault weapons.</li> </ul> </li> <li>• On March 23<sup>rd</sup> a budget deal was reached included some significant programs for child health. <ul style="list-style-type: none"> <li>○ National Center for Birth Defects and Developmental Disabilities</li> <li>○ Emergency Medical Services for Children</li> <li>○ Lead Poisoning Prevention</li> <li>○ Child Abuse Prevention and Treatment Act state grants</li> <li>○ National Institutes of Health</li> <li>○ Children's Hospital Graduate Medical Education</li> <li>○ USAID Maternal and Child Health</li> <li>○ First time funding for Pediatric Mental Health Care Access Grants; Screening and Treatment for Maternal Depression Grants</li> </ul> </li> <li>• The next advocacy challenges will be on the topics of gun violence prevention, immigrant children and families, opioids, ACA market stabilization, and get out the vote (GOTV) initiatives.</li> </ul>	
<b>Digital Transformation</b>	The Board received an update on the digital transformation initiative (DTI).	



<p><b>Initiative Update</b> (<i>Mark Del Monte, Rob Katchen, and Adage, Inc.</i>)</p>	<ul style="list-style-type: none"> <li>• The core principles are to support learning with current and relevant content at all stages and touchpoints; to provide access to resources through a simplified and unified user experience, and to better serve children by fulfilling the mission of AAP and inspire others.</li> <li>• To date, the team has completed 7,710 hours of work, 3,335 of which were dedicated to developing the new search application.</li> <li>• It was noted that the Adage and AAP staff teams have worked very well together.</li> <li>• Adage priorities are focused on the search function, with My Account, and the transcripts function.</li> <li>• AAP’s customer service will continue to address urgent feedback from users on AAP.org and the search application.</li> <li>• Adage will be continually implementing improvements based on user feedback.</li> </ul>	
<p><b>Diversity and Inclusion Implementation Update</b> (<i>Kyle Yasuda, MD and Fan Tait, MD</i>)</p>	<p>President-elect and Member Value and Engagement Committee Chairperson, Dr. Kyle Yasuda and Chief Medical Officer, Dr. Fan Tait provided an update on the implementation of diversity and inclusion recommendations from the Task Force on Diversity and Inclusion (TFDI).</p> <ul style="list-style-type: none"> <li>• Diversity and inclusion are essential to creating environments or situations where individuals can operate at their maximum potential without fear or the need to minimize any aspect of themselves.</li> <li>• Over the course of two years (January 2016-October 2017), the TFDI reviewed existing literature on best practices for fostering D&amp;I as well as current data on the demographics of AAP membership and leadership.</li> <li>• TFDI developed recommendations regarding the guiding principle that the AAP’s commitment to diversity and inclusion should permeate all aspects of organizational functioning, and be collaborative, explicit, and nationally visible.</li> <li>• This commitment is essential for ensuring quality healthcare for the ever-increasing diverse population of children that is served by the AAP.</li> <li>• The Member Value and Engagement Committee reviewed the updated recommendations and prioritized 2018-2019 Diversity and Inclusion initiatives.</li> <li>• The committee is looking at how the AAP can deliberately include diversity and inclusion into AAP processes and integrate this perspective through all levels of leadership.</li> <li>• The committee continues to discuss diversity and inclusion priorities and will rank at the next meeting.</li> </ul>	
<p><b>Update from the Task Force on Bias and Discrimination</b> (<i>Joseph Wright, MD</i>)</p>	<p>Task Force on Bias and Discrimination Chairperson, Dr. Joseph Wright provided an update.</p> <ul style="list-style-type: none"> <li>• There are currently 6 workgroups within Task Force; education, clinical practice, community engagement and partnership, policy and advocacy, research, and messaging.</li> <li>• There are several educational sessions planned for the 2018 NCE; “Addressing the Impact of Racism on Child Health and Development: Supporting Children, Families and Providers”; “Building Community in an Era of Fear: Promoting Inclusion of Racial Minority Children and their Providers;” and “Building LGBTQ Youth Resilience: Lessons Learned from Pulse Orlando.”</li> </ul>	

	<ul style="list-style-type: none"> <li>The task force is looking for opportunities for collaboration with the Truth, Racial Healing and Transformation Health Sector Working Group within the Trust for America’s Health, EmbraceRace, and American Muslim Health Professionals.</li> </ul>	
<b>Final AAP Bylaws Presentation (Anthony Johnson, MD)</b>	<p>The AAP Bylaws and Board Policy Subcommittee Chairperson, Dr. Tony Johnson provided an update on the bylaws revision process.</p> <ul style="list-style-type: none"> <li>Following the 2018 ALF, members were invited to participate in an online comment opportunity where they could review and provide feedback on the proposed bylaw revision.</li> <li>111 unique comments were submitted, and members were generally supportive of the new at-large members on the Board and reduced terms for District Chairpersons and District Vice Chairpersons because of the way that it would diversify the leadership pipeline.</li> <li>After reviewing the submitted comments the Board decided to make the following additional revisions to the proposed bylaws; required Board meeting invitations for pediatric trainee and family member representatives; candidate member voting eligibility, and the inclusion of pediatric laboratory directors and pediatric pharmacists as national affiliate members.</li> <li>The Board will next approve a referendum to revise the Bylaws of the American Academy of Pediatrics for the 2018 AAP national election ballot.</li> <li>Over the summer, the final draft of the proposed AAP bylaws referendum will be widely disseminated to all members via multiple communication streams. Voting on the referendum will commence on November 2, 2018.</li> </ul>	
<b>Voting on the Consent and Non-Consent Calendars</b>	<p><b><u>CONSENT CALENDAR</u></b></p> <p><b>1. RECOMMENDATION:</b> That the Board approve the new Achievement Award for the Section on Lesbian, Gay, Bisexual, Transgender Health and Wellness (LGBTHW).</p> <p><b>3. RECOMMENDATION:</b> That the Board approve full section status for the Provisional Section on Child Death Review and Prevention (<i>Note: The Board will defer review and/or approval for any future requests for new provisional sections until the Workgroup on AAP Sections deliver a report to the Board</i>).</p> <p><b>4. RECOMMENDATION:</b> That the Board affirm the decision of the Executive Committee to approve Dr. Marsha Griffin as the 2018 Grulee Award recipient.</p> <p><b>5. RECOMMENDATION:</b> That the Board approve the 2018 Special Achievement Awards and Awards of Chapter Excellence.</p> <p><b>7. RECOMMENDATION:</b> That the Board approve the referendum to revise the Bylaws of the American Academy of Pediatrics for the 2018 AAP national election ballot.</p>	

**8. RECOMMENDATION:** That the Board grant Honorary Fellow status to Betsy Anderson and Julie Beckett.

**9. RECOMMENDATION:** That the Board grant Fellow status to Associate Member, Dr. John Unkel.

**10. RECOMMENDATION:** Recognizing the ethical, methodological, fiscal, and strategic challenges inherent to analysis of cost effectiveness, the Policy Committee of the Board recommends that the Policy Committee partner with the Committee on Bioethics and others to (1) plan for an in-depth discussion of the issue with the full Board at the fall meeting and (2) form a small (virtual) work group to frame the issue and draft guidance for authors of AAP policy on using cost effectiveness analysis as a consideration in developing their clinical recommendations.

**11. RECOMMENDATION:** That the Board of Directors approve the re-appointment of the following Committee Members:

- Laura Grubb, MD, FAAP for the Committee on Adolescence
- Stephenie Wallace, MD, FAAP for the Committee on Adolescence
- Mindy Statter, MD, FAAP for the Committee on Bioethics
- Kenneth Carlson, MD, FAAP for the Committee on Child Health Financing
- Lawrence Hammer, MD, FAAP for the Committee on Child Health Financing
- Stephen Pearlman, MD, FAAP for the Committee on Child Health Financing
- Beena Sood, MD, FAAP for the Committee on Child Health Financing
- Angelo Giardino, MD, FAAP for the Committee on Child Health Financing
- Linda Parsi, MD, FAAP for the Committee on Coding and Nomenclature
- Jay Berkelhamer, MD, FAAP for the Committee on Development
- Michael Severson, MD, FAAP for the Committee on Development
- J. Routt Reigart, MD, FAAP for the Committee on Drugs
- Melinda Williams-Willingham, MD, FAAP for the Committee on Federal Government Affairs
- Brenda Pring, MD, FAAP for the Committee on Federal Government Affairs
- Jason Terk, MD, FAAP for the Committee on Federal Government Affairs
- Dennis Cooley, MD, FAAP for the Committee on Federal Government Affairs
- Susan Aucott, MD, FAAP for the Committee on Fetus and Newborn
- Jay Goldsmith, MD, FAAP for the Committee on Fetus and Newborn
- Karen Puopolo, MD, FAAP for the Committee on Fetus and Newborn
- Ivan Hand, MD, FAAP for the Committee on Fetus and Newborn
- Charles Vinocur, MD, FAAP for the Committee on Hospital Care
- Vanessa Hill, MD, FAAP for the Committee on Hospital Care
- Elizabeth Barnett, MD, FAAP for the Committee on Infectious Diseases

- Ann-Christine Nyquist, MD, FAAP for the Committee on Infectious Diseases
- James Campbell, MD, FAAP for the Committee on Infectious Diseases
- Sean O’Leary, MD, FAAP for the Committee on Infectious Diseases
- Susan Scott, MD, FAAP for the Committee on Medical Liability and Risk Management
- Ashley Weedn, MD, FAAP for the Committee on Native American Child Health (CONACH)
- C. Wesley Lindsey, MD, FAAP for the Committee on Nutrition
- Katherine Hsu, MD, FAAP for the Committee on Pediatrics AIDS
- Carina Rodriguez, MD, FAAP for the Committee on Pediatric AIDS
- Lois Lee, MD, FAAP for the Committee on Pediatric Emergency Medicine
- Suzan Mazor, MD, FAAP for the Committee on Pediatric Emergency Medicine
- Arvind Chandrakantan, MD, FAAP for the Committee on Pediatric Research
- Edward Pont, MD, FAAP for the Committee on Pediatric Workforce
- Joseph Jean-Pierre Abullarrage, MD, FAAP for the Committee on Practice & Ambulatory Medicine
- Tami Brooks, MD, FAAP for the Committee on State Government Affairs
- Norman “Chip” Harbough, MD, FAAP for the Private Payer Advocacy Advisory Committee
- Gail Schonfeld, MD, FAAP for the Private Payer Advocacy Advisory Committee

**12. RECOMMENDATION:** That the Board approve the following Committee Member appointments:

- Janet Lee, MD, FAAP for the Committee on Adolescence
- Shesha Katakam, MD, FAAP for the Committee on Coding and Nomenclature
- Andrew Stubblefield, MD, FAAP for the Committee on Continuing Medical Education
- Carmelita Britton, MD, FAAP for the Committee on Development
- Marilyn Bull, MD, FAAP for the Committee on Development
- Ira Adams-Chapman, MD, FAAP for the Committee on Fetus and Newborn
- Athena Kourtis, MD, FAAP for the Committee on Infectious Diseases
- Praveen Goday, MD, FAAP for the Committee on Nutrition
- Tamara Hannon, MD, FAAP for the Committee on Nutrition
- Rosemary Olivero, MD, FAAP for the Committee on Pediatric AIDS
- Jolie Limon, MD, FAAP for the Committee on Pediatric Education
- Sowmya Patil, MD, FAAP for the Committee on Pediatric Education
- Shabana Yusuf, MD, FAAP for the Committee on Pediatric Education
- Madeline Joseph, MD, FAAP for the Committee on Pediatric Emergency Medicine
- Jennifer Marin, MD, FAAP for the Committee on Pediatric Emergency Medicine
- Nancy Dodson, MD, FAAP for the Committee on Pediatric Workforce
- Eric Horowitz, MD, FAAP for the Committee on Pediatric Workforce
- Kristin Ray, MD, FAAP for the Committee on Pediatric Workforce

	<ul style="list-style-type: none"> <li>• Yvette Almendarez, MD, FAAP for the Committee on Practice and Ambulatory Medicine</li> <li>• Patricia Cantrell, MD, FAAP for the Committee on Practice and Ambulatory Medicine</li> <li>• George Askew, MD, FAAP for the Committee on Psychosocial Aspects of Child and Family Health</li> <li>• Evelyn Berger-Jenkins, MD, FAAP for the Committee on Psychosocial Aspects of Child and Family Health</li> <li>• Cindy Christian, MD, FAAP for the Committee on State Government Affairs</li> <li>• Jacques-Emmanuel Corriveau, MD, FAAP for the Committee on State Government Affairs</li> <li>• Michael Warren, MD, FAAP for the Committee on State Government Affairs</li> </ul> <p><i>After removing two items (hereinafter non-consent items 2, 3) to the non-consent calendar, the Board approved the consent calendar by majority vote.</i></p> <p><b><u>NON CONSENT CALENDAR</u></b></p> <p>1. <b>RECOMMENDATION:</b> That the Board approve the proposed FY18-19 Budget. <i>(Note: The Board will continue to discuss Board- level budget reductions that can be implemented in the FY18-19 budget cycle.)</i></p> <p><i>The Board approved non-consent item number one by majority vote.</i></p> <p>2. <b>RECOMMENDATION:</b> In furtherance of the AAP Strategic Plan, that the Board establish a subcommittee of the Governance Committee, including representatives of member stakeholders, to review the governance structures, financial procedures, and role of sections, and to ensure alignment with the Academy’s mission, bylaws and best practices for membership organizations. <i>(Note: Contingency travel funds can be used if necessary).</i></p> <p><i>The Board approved non-consent item number two (formerly consent item number two), by majority vote.</i></p> <p>3. <b>RECOMMENDATION:</b> That the Board of Directors direct the Finance, Audit and Development Committee (with ex-officio participation from additional Board members and senior staff) to work with senior staff to develop a 5-year financial strategic plan that will be presented to the full Board of Directors at the 2018 retreat or earlier.</p> <p><i>The Board approved non-consent item number three (formerly consent item number six), by majority vote.</i></p>	
<p>The meeting was adjourned at 3:00 PM CT.</p>		<p><b>Signature: DeeDee Cada, MA, Senior Advisor to the CEO/EVP</b></p>

