MINUTES
BOARD OF DIRECTORS MEETING
January 24-25, 2019
Itasca, IL

MEMBERS PRESENT:
Kyle Yasuda, MD, FAAP, President
Sally Goza, MD, FAAP, President-Elect
Colleen Kraft, MD, FAAP, Immediate Past President
Mark Del Monte, JD, CEO/Executive Vice President (Interim)
Wendy Davis, MD, FAAP, District I (participating virtually)
Warren Seigel, MD, FAAP, District II
Meg Fisher, MD, FAAP, District III
Jane Meschane Foy, MD, FAAP, District IV
Richard H. Tuck, MD, FAAP, District V
Dennis Cooley, MD, FAAP, District VI
Anthony D. Johnson, MD, FAAP, District VII
Martha Middlemist, MD, FAAP, District VIII
Yasuko Fukuda, MD, FAAP, District IX
Lisa Cosgrove, MD, FAAP, District X

STAFF PRESENT:
Roberta J. Bosak, Chief Administrative Officer, Senior Vice President, Human Resources and Corporate Services
DeeDee Cada, Senior Advisor to the CEO/Board Liaison
Judith C. Dolins, MPH, Chief Implementation Officer, Senior Vice President, Community & Chapter Affairs and Quality Improvement
Anne Edwards, MD, FAAP, Senior Vice President, Primary Care and Subspecialty Pediatrics
Mark Grimes, Vice President, Publishing, Membership, Marketing, and Publishing
Hilary Haftel, MD, FAAP, Senior Vice President, Education
Kristin Ingstrup, Executive Committee Liaison
Robert Katchen, Senior Vice President, Information Technology
John Miller, CPA, Chief Financial Officer, Senior Vice President, Finance
Lynn Olson, PhD, Vice President, Research
Janna Patterson, MD, FAAP, Senior Vice President, Global Child Health & Life Support
V. Fan Tait, MD, Chief Medical Officer, Senior Vice President, Child Health and Wellness
Debra Waldron, MD, FAAP, Senior Vice President, Department of Child Health and Wellness
Mary Lou White, Chief Product and Services Officer/Senior Vice President, Membership, Marketing, and Publishing

GUESTS PRESENT:
Charles Barone, MD, FAAP, AAP AMA Delegation, Chair
Gregory Blaschke, MD, FAAP, District VIII Vice Chairperson
Nilesh Chandra, Consultant
Mark Del Beccaro, MD, FAAP, Chair, Council Management Committee
Danielle Dooley, MD, FAAP, National Nominating Committee
Jerold Eichner, MD, FAAP, Chair, Committee Forum Management Committee
Patricia Flanagan, MD, FAAP, District I Vice Chairperson
**Call to Order and Introduction of Guests**
Dr. Yasuda called the meeting to order at 8:30 am on Thursday, January 24. Guests were welcomed and participants introduced themselves.

**Statement of Voluntary Disclosure and Member Anti-Harassment Policy**
The Board of Directors reviewed the Academy’s policy on Conflict of Interest and Voluntary Disclosure. Board members were given an opportunity to disclose any direct or indirect financial interests, or any personal, family, or other relationships that conflict (or could have the appearance of conflicting) with their duties, responsibilities, or exercise of impartial and objective judgment with respect to the meeting’s agenda.

**Approval of Minutes from the October November 2, 2018 Board Meeting**
The minutes from the November 2, 2018 meeting were reviewed and approved as written.

**CEO/Executive Vice President (Interim) Report (Mark Del Monte, JD)**
Mr. Del Monte provided a report which included advocacy, programmatic, and operational updates. Following the tragic deaths of two children in U.S. custody at the border, the Academy has reached out to the Department of Homeland Security to try and work with them to bring in pediatric training and monitoring and to have unfettered access to ensure that children are not put at risk. AAP created a new web page titled, “Family Separation and Reunification in Disasters.” Recent conversations with the Centers for Disease Control and Prevention (CDC) have been focused on VFC flu vaccine distribution and opportunities to reduce the disparity in flu vaccine delivery between private and publicly insured children. AAP received $125,000 to work with a social media influencer agency to plan, implement and evaluate a small social media campaign around the prevalence of, and opportunities to prevent, adverse childhood experiences (ACEs). Safety and health promotion staff are working closely with advocacy and external affairs staff and the CDC on a new effort to extend the reach of normal social media communication for AAP. Overall membership has surpassed 69,000 for the first time. As of January 1, 2019, the AAP has 69,087 members which is up 2.4% from January 2018. The medical student and resident membership categories are growing at a faster pace than the transfer of members from the fellow category into the senior member category which is positive news. Membership milestones in January included a 22% increase in medical student memberships from the previous year, and a 9% increase.
In fellowship trainee members from last year. The Friends of Children Fund will reach its 30th anniversary this year. To celebrate, 30 stories commemorating the impact and importance of the fund will be collected from donors, grant recipients, staff, and Academy leaders. The stories will be released throughout the year using the philanthropy webpages on aap.org and other media. Strategic discussions about the future of the Gartner Pediatric History Center have begun, recognizing the power of the AAP vision and history to inspire and motivate pediatricians across generations. With a goal of "pulling the past forward" to leverage this proud history, this fall AAP has begun talking with select leaders and donors to craft the future vision. A consistent theme is the historical gains made in child health and the enduring mission of the AAP to advocate for child health.

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<tr>
<th>Financial Report (John Miller, CPA)</th>
<th>Chief Financial Officer, Mr. John Miller presented an AAP financial update and reported that organizational revenue in total is $2.2 million below budget. Expenses are also behind budget primarily in professional services and consulting, with the largest variance attributable to grants being behind budget. Current building expenses include $700,000 in property taxes that were not budgeted. The property tax exemption challenge continues and is not expected to be resolved this fiscal year. Travel and meals are significantly ahead of budget due to NCE expenses for travel being finalized in December. The current reserve fund is $58.8 million with a rate of return of 4.8%. To assure compliance with Board policy, the Department of Finance monitors the reserve fund asset allocation monthly.</th>
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<td>Development Report (Christine Bork, MBA)</td>
<td>Chief Development Officer, Ms. Christine Bork gave a presentation on development activities at the AAP. Under the area there are three types of revenue: corporate sponsorship, contributions, and grants. At any given time, there are 50 partnerships under development, with revenue potential exceeding $15 million. In the fiscal year 18-19 budget approximately $6 million came from corporate which represents 5% of the AAP budget. Board of Directors policies such as “Conflict of Interest and Relationships with Industry and Other Organizations” and “Endorsement/Support of Programs” have guided the development of corporate relations program goals to create a fresh approach, diversify and grow revenue, maximize assets to improve the value proposition, and to ensure clear guidelines.</td>
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| Liaison Reports | **American Medical Association (AMA) Report (Charles Barone, MD)** At the November 2018 AMA Interim meeting the delegation tackled immigration issues, gun safety, vaccine funding, e-cigarettes, telemedicine and the medical home, environmental toxins and child health, ethical standards on dealing with disorders of sexual development, and many other critical child health issues. The AAP delegation provided strong testimony in favor of AMA policies that object to the separation of undocumented, immigrant parents or guardians from children. The delegation strongly advocated for policy that the AMA hire an outside consultant to recommend a process to handle sexual harassment of AMA members, staff and guests. **Council of Medical Subspecialty Societies (CMSS) Report (Hilary Haftel, MD)** Senior Vice President, Education, Dr. Hilary Haftel provided feedback on the most recent CMSS meeting. The mission of CMSS it to help supporting member organizations fulfill their individual missions and to address challenges. CMSS also provides a proactive platform to address emerging and critical issues across specialty societies that will influence the future of healthcare. Mr. Rolf Benirschke attended the meeting to present on the Grateful Patients Project. The mission of The Grateful Patient Project is to create a community of passionate patients, who want to express their gratitude to their families and caregivers along with the medical professionals/researchers who cared for them, often in the face of life-
threatening medical challenges and to harness the collective voice of thousands of grateful patients to ensure favorable patient outcomes stay at the forefront of legislative efforts.

**Board Guest Reports**

**Committee Forum Management Committee (CoFMC) Report (Jerold Eichner, MD)**

CoFMC met during the 2018 NCE to discuss the group's role in sponsorship of education programs by committees at the NCE, and the upcoming changes in the ALF schedule. CoFMC members each reviewed and ranked applicants for committee chair appointments and submitted a unified ranking to the Board in December. Following those appointments, an orientation for the new committee chairs will take place. CoFMC is currently working on the agendas for the Committee Forum and Committee Collaborative Sessions at the ALF. This year, discussions will take place within each administrative group. Other topics will include how to optimize committee members, how to run a "virtual" meetings, and a report on policy development process improvements.

**Section Forum Management Committee (SFMC) Report (Michael Klein, MD)**

The Urgent Care Association (formally UCAOA) established a section of Pediatric Urgent Care in 2018 with an aim of creating accreditation standards and research metrics. Additionally, the Society for Pediatric Urgent Care is taking an active role in credentialing new fellowship programs and defining MOC criteria. Accordingly, the SFMC supports the establishment of a Provisional Section on Urgent Care so that the AAP can have a substantial role in defining pediatric urgent care and placing an emphasis on the medical home model. SFMC encouraged the Board to consider new opportunities for members to participate in leadership development.

**Chapter Forum Management Committee (CFMC) Report (Deborah Greenhouse, MD)**

Seventy-eight resolutions were submitted to the 2019 Annual Leadership Forum (ALF). The CFMC completed its review of all resolutions submitted and determined that 70 will move forward. Virtual reference committee hearings will replace the in-person reference committee hearings that have traditionally been held at the ALF. They are open to all ALF attendees, as well as resolution authors, and additional guests from committees, councils, sections, and chapters. Three members will join the CFMC at the close of the 2019 ALF: Lori Legano, MD, FAAP (District II), Sarah Bosslet, MD, FAAP (District V), and Kim Avila Edwards, MD, FAAP (District VII).

**Council Management Committee (CMC) Report (Mark Del Beccaro, MD)**

The CMC ALF program is being finalized and will ideally include council awards, council executive committee meetings and a discussion on practical steps for the implementation of diversity and inclusion initiatives. Councils are requesting a streamlining of the annual report and removing redundancies in the report and balanced scorecard. All the councils showed strong evidence of advocacy and working across the AAP in their educational (including maintenance of certification) and advocacy work. All councils have a strong interest in succession planning and are sharing best practices.

**District Vice Chairpersons Committee Report (Gary Floyd, MD)**

Effective January 1, 2019, Dr. Paula J. Whiteman joined the committee as the District IX Vice Chairperson. The request for proposals for the Healthy People 2020 Grant Program for Chapters was sent to chapter officers and staff via the Chapter Leader Link on January 2. The 2019 grants will focus on School Success: Health and Safety. Five chapters will be awarded $20,000 each to develop and implement innovative programs. Applications will be due March 29. A Chapter Chat regarding the 2019
Healthy People 2020 application was held on January 16. Dr Gary Floyd, Chairperson, District Vice Chairpersons Committee shared helpful tips in completing the grant application as well as common barriers encountered by past chapter grantees.

### Family Partnerships Network Report (Greg Schell, MD)

The Family Partnerships Network (FPN) continues its work to increase family engagement at all levels of the AAP. The FPN Executive Committee conducted strategic planning at their November 2018 meeting and developed 4 subcommittees to better organize and accomplish their work. All members of the Executive Committee (including former co-chairs) participate on 1 or more subcommittees, and the broader network will be invited to engage in this work in the coming months. In addition to Tamela Milan’s inspiring presentation during the Stockman lecture, another FPN Executive Committee member, Michael Hannon participated as co-faculty during a highly informative and interactive educational workshop entitled, “Don’t Forget the Dad”, which outlined how pediatricians might engage and connect with fathers more effectively.

### Section on Pediatric Trainees Report (Jennifer Kusma, MD)

Section leadership is continually working to streamline communication between the more than 17,000. New to the leadership structure are the fellowship trainee subspecialty delegates for the following subspecialties: pulmonology, cardiology, gastroenterology/hepatology/nutrition, hospital medicine, endocrinology, nephrology, neurology, emergency medicine, neonatology, critical care, infectious disease, adolescent medicine, hematology/oncology, allergy/immunology, rheumatology, development behavioral pediatrics, sports medicine, palliative care, genetics, and child abuse. The section will be collaborating with staff and the respective subspecialty section to help recruit, retain and engage fellowship trainees. The mentorship program continues to thrive and now offers Q&A forums on monthly topics. The 2019 advocacy campaign will focus on overall advocacy education.

### National Nominating Committee (NNC) Report (Danielle Dooley, MD)

At the November meeting at the committee recognized the service of Dr. Fiscus, Dr. Oscar “Skip” Brown, and Dr. Sandra Carbonari as they completed their terms. The NNC looks forward to working with the leadership of the committees, councils and sections to identify candidates to run for the three at-large board seats in the 2019 election – medical subspecialty, surgical subspecialty, and at-large. The NNC will select 2 candidates for each seat. A proposal was submitted to the Board of Directors in December to make modifications to the NNC and election calendar. The changes are intended to address the following issues: reducing the amount of time required for candidates to campaign; holding the election earlier so the President-Elect has more time to transition and prepare for the role; onboarding new NNC members earlier in the process so they can be mentored by senior NNC members; eliminating a problematic February meeting which repeatedly encounters travel and illness limitations.

### Child Data Registry Update (Judy Dolins, MPH, Christoph Lehmann, MD, Nilesh Chandra)

The exploratory work of the Child Health Improvement through Longitudinal Data (CHILD) Registry continues under the leadership of an incubator group. The registry which will collect longitudinal data on all US children aims to facilitate data driven improvement in child health care and outcomes, provide for benchmarking and value based payment data, and allow for population-based research. Incubator group members met with key stakeholders, including families to gather feedback on preliminary plans to develop the registry. The registry incubator group has developed detailed requirements for the registry to include in a request for
proposals (RFP) to vendors and has focused on components of a financial sustainability plan including a review of pricing models used by other medical societies and conducted a market testing exercise to explore members willingness to pay for registry services under various pricing options. AAP Development staff continue to work with the major insurance carriers and foundations to gage interest in funding the registry. Next steps for the incubator group include developing a detailed financial sustainability plan, commencing work on developing clinical data measures, including input from different stakeholder groups, and issuing non-binding RFP to get clear vendor cost estimates.

**Advocacy Update (James Baumberger, Tamar Magarik Haro, Jamie Poslosky)**

As a result of the 2018 mid-term elections, Republicans held their majority in the Senate, while the House flipped in favor of the Democrats. This election also marked a historic milestone as Kimberly Schrier, MD, FAAP, became the first pediatrician elected to Congress. Dr. Schrier now represents the 8th Congressional District in Washington state. The Executive Committee of the Board met with Dr. Schrier during their January retreat in Washington, DC. The Food and Drug Administration (FDA) announced new sales restrictions on e-cigarettes aimed at combatting epidemic levels of youth use. This includes a requirement that all flavored e-cigarette products - with the exception of tobacco, mint, and menthol flavors - be sold in age-restricted, in-person locations, such as tobacco shops for which entry is limited to those ages 18 and older. The Department of Health and Human Services Office of the Inspector General issued a report investigating the number of children who were separated from their parents at the border which found that thousands more children who experienced separation than publicly reported. Many of these separations occurred before the Trump administration’s ‘zero-tolerance’ policy was announced. The total number of these children is not known nor will be known due to the lack of a formal coordinated tracking system. The annual AAP Legislative Conference will take place April 7 – 9, 2019 in Washington, DC. Each year, the conference brings together pediatricians and pediatric trainees from across the country who share a passion for child health advocacy. Participants attend skills-building workshops, hear from guest speakers, learn about policy priorities impacting children and pediatricians and go to Capitol Hill to urge Congress to support strong child health policies. For the fourth year, the conference will feature a Pediatric Subspecialty Advocacy Track with specific legislative and skills building workshops uniquely focused on the interests and needs of pediatric medical subspecialists and surgical specialists.

**Friday, January 25**

**Membership Recruitment Strategies (Mary Lou White)**

Chief Product and Services officer, Dr. Mary Lou White provide a presentation on membership recruitment strategies which prioritize member value and engagement of all members. Staff use mission centric and data driven messaging during outreach to members. Membership also uses the following techniques to improve rates of membership recruitment and retention; calls to lapsed members; prioritizing outreach to graduating residents and post residency training members; and by using peer to peer recruitment. AAP anticipates a greater opportunity to engage subspecialists with the establishment of the new At Large Board member seats, and continued advocacy on issues impacting subspecialists.

**Agenda for Children: Strategic Priorities Update (Judy Dolins, MPH, Fan Tait, MD)**

Bias and Discrimination

The Task Force on Bias and Discrimination continues their work to best articulate the case that bias and discrimination affect child health. Currently, the task force is developing education for pediatricians/trainees on bias and effective strategies to promote inclusion, creating resources for parents to help children develop empathy and resilience, promoting partnerships and strategies to build inclusive
communities and health care systems, and constructing a policy agenda to promote empathy and inclusion to address disparities. Lessons learned from AAP messaging on poverty and child health are being used to develop communications for bias and discrimination. A firm is in process of being secured to undertake a process for message development. Once developed, pediatricians will be able to use the messages in their practice settings to communicate with families about strategies to mitigate bias and promote positive, healthy development. There will also be messages developed for the AAP to communicate with pediatricians, parents and policymakers.

**Physician Health and Wellness**

The topic of physician health and wellness was added as a child health priority on the AAP Agenda for Children in 2018 and AAP remains a collaborating partner with the National Academy of Medicine’s (NAM) Action Collaborative on Clinician Well-Being and Resilience. A virtual AAP Wellness Steering Committee was approved by the Board of Directors in January 2019 with plans to meet in March and is tasked with guiding future initiatives. The Women’s Wellness through Equity and Leadership (WEL) project was funded by the Physicians Foundation and began in May 2018. This project addresses inequities facing female physicians by and to date has recruited a diverse cohort of early- to mid-career female physicians and health care leaders to provide networking and education around critical leadership skills. Going forward, the cohort will develop a set of principles around healthy work environments for female physicians develop a consortium of health care organizations to create an infrastructure for addressing wellness issues.

| **AAP Policy Process Improvements and new Initiatives (Jane Foy, MD)** | Since its establishment in January 2017, the Board Committee on Policy (BCOP) has met twice monthly to ensure that AAP policies are developed with the utmost integrity, remain a trusted resource for pediatricians, families, other healthcare providers, healthcare systems, and policy makers, and are consistent with all other existing AAP policies. The committee reviews all intents for new policy statements, clinical reports, and technical reports and intents to reaffirm, revise, or retire. Significant improvements to date include the engagement of authors with additional perspectives and expertise during intent and peer review phases (early career, primary care, subspecialists, family representatives), the deterrence of overlap with other statements, Board identification of policy priorities and gaps, and development of a process where policies can be revised with new literature and references only. BCOP members will be participating in a 2019 Annual Leadership Forum session on policy improvement to elaborate on process improvements and future initiatives. |
| **Education Update (Hilary Haftel, MD)** | Overall (total) attendance at the 2018 National Conference and Exhibition (NCE) in Orlando, FL achieved a record of 19,858 registrants. Professional attendance was 10,415 compared to 10,479 at the 2017 NCE in Chicago, IL. AAP hosted a record 686 booths for 366 organizations which generated a total revenue nearing $2.3 million. AAP conducted onsite sales for the 2019 National Conference, selling an impressive 78% of the booth space. AAP offered non-CME product theater educational presentations in the exhibit hall during the lunch hour. The NCE mobile application was increasingly used by attendees and facilitated the downloading of 8,877,238 power point slides. Dr. Haftel also described new opportunities to create an “express lane” to launch education on critical topics or fill immediate gaps. The goal would be to create space for rapid throughput during live and online learning activities. She also remarked that education occurs across the Academy, but historically has not been catalogued. Feedback shows that collaboration across units is desired and |
could improve the overall quality of programs. Education should be able to partner with any unit to provide support to achieve successful educational offerings.

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<tr>
<th>Voting on the Consent and Non-Consent Calendars</th>
<th>Consent Calendar</th>
<th>MOTION: Made, seconded, and unanimously carried to approve the minutes of the consent calendar.</th>
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<tbody>
<tr>
<td><strong>1. RECOMMENDATION:</strong> That the Board approve the new voting procedure for Board meetings not conducted in person or for which there are voting members participating virtually.</td>
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<td><strong>2. RECOMMENDATION:</strong> That the Board approve the National Nominating Committee (NNC) proposal to abbreviate the 2019 voting window to September 7-21, 2019. The NNC is encouraged to submit a revised proposal for the May 2019 Board meeting that outlines an optimal election schedule for 2020 and beyond.</td>
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<td><strong>3. RECOMMENDATION:</strong> That the Board approve the establishment of a Board Committee on Strategic Planning.</td>
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<td><strong>4. RECOMMENDATION:</strong> That the Board approve the establishment of a virtual Wellness Steering Committee comprised of the following members.</td>
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<td>• Melanie Brown, MD</td>
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<td>• Bobbi Byrne, MD</td>
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<td>• James Duffee, MD</td>
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<td>• Nicole Poppinga, MD</td>
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<td>• Janet Serwint, MD</td>
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<td>• Alison Tothy, MD</td>
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<td><strong>5. RECOMMENDATION:</strong> That the Board approve the following new trustees on the AAP Group Insurance Trust.</td>
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<td>• Edward L. Bartlett, Jr., MD</td>
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<td>• Angelo P. Giardino, MD</td>
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<td><strong>6. RECOMMENDATION:</strong> That the Board approve the following new District CATCH Facilitators.</td>
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<td>• I. Leslie Rubin, MD</td>
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<td>• Carole Stipelman, MD</td>
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<td><strong>7. RECOMMENDATION:</strong> That the Board approve the appointment of the following Committee Chairpersons.</td>
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<td>• Elizabeth Alderman, MD, Committee on Adolescence (COA)</td>
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<td>• Daniel Rauch, MD, Committee on Hospital Care (COHC)</td>
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<td>• Harold Simon, MD, Committee on Pediatric Workforce (COPW)</td>
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<td>• Lucien Gonzalez, MD, Committee on Substance Use and Prevention (COSUP)</td>
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<td><strong>8. RECOMMENDATION:</strong> That the Board approve the re-appointment of the following Committee Chairpersons:</td>
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<td>• Robert C. Macauley MD, Committee on Bioethics (COB)</td>
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<td>• Jonathan Price MD, Committee on Child Health Financing (COCHF)</td>
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<td>• D. Michael Foulds MD, Committee on Continuing Medical Education (COCME)</td>
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• Robert Corwin MD, Committee on Development (COD)
• Bridgette Jones MD, Committee on Drugs (COD)
• Lynda M. Young MD, Committee on Federal Government Affairs (COFGA)
• James J. Cummings MD, Committee on Fetus and Newborn (COFN)
• Yvonne Maldonado MD, Committee on Infectious Diseases (COID)
• Jonathan Mark Fanaroff MD, Committee on Medical Liability and Risk Management (COMLRM)
• Shaquita Lynn Bell MD, Committee on Native American Child Health (CONACH)
• Steven A. Abrams MD, Committee on Nutrition (CON)
• Ellen Gould Chadwick MD, Committee on Pediatric AIDS (COPA)
• Joseph Wright MD, Committee on Pediatric Emergency Medicine (COPEM)
• Clifford Walter Bogue MD, Committee on Pediatric Research (COPR)
• Julia Richerson MD, Committee on Practice & Ambulatory Medicine (COPAM)
• Arthur Lavin MD, Committee on Psychosocial Aspects of Child and Family Health (COPACFH)
• J. Gary Wheeler MD, Committee on State Government Affairs (COSGA)
• Susan Kressly MD, Payer Advocacy Advisory Committee (PAAC)

Non-consent Calendar

1. **RECOMMENDATION:** That the Board direct staff to evaluate and prioritize additional dues waivers for AAP members in Puerto Rico as part of the fiscal year 19-20 budget proposal that will be approved at the May 2019 meeting.
   *(Fiscal note: up to a $113,705 loss of potential revenue in FY19-20)*

2. **RECOMMENDATION:** That the Board approve the membership waivers for the following members.
   - Peter Brault, MD
   - Margaret Clarke, MD
   - Elizabeth Klinke, MD
   - Jacquelyn Silva, MD
   - Gloria Wiseman, MD
   *(Fiscal note: $3,350 loss of potential revenue in FY19-20)*

3. **RECOMMENDATION:** That the Board approve $40,375 in Friends of Children funding for the 2019 AAP Legislative Conference: 116th Congress New Representatives Scholarship Program.
   *(Fiscal Note: $40,375 in FY18-19)*

4. **RECOMMENDATION:** That the Board approve $50,000 in Friends of Children funding for this fiscal year for 2 pilots for multi stakeholder child...
health policy development with the expectation that there will be an additional proposal for similar funding in the next fiscal year.  
(Fiscal Note: $50,000 in FY18-19)

5. **RECOMMENDATION:** That the Board provide conceptual approval for a new Provisional Section on Urgent Care with direction to staff to modify the proposal to include revised information on membership, resource needs and section executive committee structure for review and approval by the Board Committee on Governance.  
(Fiscal note: TBD in new proposal)

6. **RECOMMENDATION:** That the Board approve full section status for the Provisional Section on Simulation and Innovative Learning Methods.  
(Fiscal note: $7,500 in FY19-20)

7. **RECOMMENDATION:** That the Board approve the development of a pilot program for Institutional Membership that includes 1 health group and 1 non-academic children's hospital and that the Member Value and Engagement Committee prioritize developing a definition of Institutional Membership for discussion and approval at an upcoming Board meeting.

The meeting was adjourned at 11:15 PM ET.  

Signature: DeeDee Cada, MA, Senior Advisor to the CEO/EVP