Domain	Goal	Objective	Activities/Deliverables/Result Expected
Education	Improve the knowledge, skills, and perspectives of neonatal-perinatal providers through high quality education, and state of the art education delivery.	Establish the Section as the premier hub for neonatology learning.	Create a strategy for archiving and providing easy access to educational materials.
		Develop and promote learning opportunities for the neonatal team.	Collaborate with professionals across disciplines to develop educational strategies for learning as a team.
		Ensure diversity in educational leadership opportunities.	Track the diversity profile of the composition of educational faculty and planning committees.
			Confirm that educational offerings highlight the needs of a diverse patient base.
			Expand digital products to include virtual/online products.
		Create resources that utilize new platforms.	Transform educational offerings using new learning technology and adult learning principles.
		Assist members in developing and disseminating new, effective ways of learning and networking (conferences, webinars, podcasts).	Support the development of new platforms and evaluate their effectiveness.
		Engage with the ABP toward more meaningful MOC strategies.	Streamline the process for obtaining MOC pt 4 credit through the NCE poster sessions.
			Meet with the ABP to review the effectiveness of MOC pt 4 and explore more meaningful strategies.
		Develop the Section website to become the central hub for education, networking, policy, advocacy, and other resources that support	Improve the functionality of the public (main) and collaboration sites.
			Develop and promote innovative, new content.

Domain	Goal	Objective	Activities/Deliverables/Result Expected
	Identify and address the	neonatal-perinatal care.	Improve organization and accessibility to content.
Member Value	needs and interests prioritized by SONPM		Refine LISTSERV communication to provide more tailored messaging.
	members.	Develop Section communications on multiple platforms to reach all neonatologists.	Coordinate various platforms for more unified messaging.
			Understand the reach of various platforms and optimize their utilization based on membership profile.
			Develop Section podcast strategy.
		Be mindful of diversity and equity or inclusion in Section leadership and engagement	Promote value of Section membership for neonatologists in private practice.
		opportunties (gender, race, ethnicity, etc.).	Facilitate connections between research opportunities and neonatologists.
		Engage at least 85% of neonatologists in Section membership and explore ways to expand SONPM membership.	Develop and implement a recruitment campaign.
		Collaborate with national efforts to establish	Extrapolate the TX NICU verification pilot.
		standards for risk appropriate neonatal care.	Engage with CDC and other national organizations on standards for NICU level designation.
	Facilitate high quality		Publish white papers.
	research and quality improvement in	Define and implement National National National	Develop strategy for practical implementation of
Optimal Care	neonatology to assure	Refine and implement National Neonatal Quality Measures.	measures. Monitor uptake and usability of measures.

Domain	Goal	Objective	Activities/Deliverables/Result Expected
	excellent clinical care.		Provide a forum for neonatology scholars to present their work.
		Support neonatologists in scholarship.	Recognize and encourage trainees and early career neonatologists in their scholarship. Elevate issues of diversity and inclusion in neonatology
			scholarship.
Advocacy	Define the advocacy platform for the neonate and develop the skills of	Build structure for a skilled and responsive neonatology advocacy voice.	Provide opportunities for Section members to develop their advocacy skills (LISTSERV, Advocacy Conference, podcasts, workshops at national meetings)
Advocacy	Section members to promote the agenda.	Maintain and disseminate timely neonatology advocacy priorities.	Establish routes of communication for advocacy messaging.
	promote the agenua.	Support advocacy activities at the federal, state, and internal AAP levels.	Develop platforms for neonatology advocacy (Hill visits, days of action, etc.).
		Recognize and honor all career pathways in	Develop and faciltiate routes for participation in scholarly activities regardless of academic affiliations.
	Envision, articulate and	neonatology and support all career phases.	Promote dialogue and networking for private practice, as well as academic, neonatologists
Health of the Subspecialty	engage members in supporting the neonatal-	Support global health initiatives.	Ensure continued and evolving neonatology leadership in HBS/HBB/ECE
Subspecialty	perinatal medicine profession.		Ensure appropriate updates to coding for evolving neonatal services.
		Support efficient neonatal clinical practice.	Develop job board on Section website.

Domain	Goal	Objective	Activities/Deliverables/Result Expected
			Promote active collaboration with other partners for optimal neonatal teams (hospitalists, APPs, etc.).
	Ensure long-term sustained organizational health of SONPM.	Assure financial health of the Section.	Evaluate and revise the financial plan of the Section on an annual basis.
		Assure optimal representation in Section leadership.	Invite SIG leaders/liaisons to attend EC meetings.
			Reflect the goals of diversity and inclusion in
			announcements of opportunities for leadership and
			engagement.
Health of			Utilize task forces and work groups to address member priorities.
Section		Maintain section leadership pipeline.	Include Fellows, early career, mid-career, women, URM
			members in Section leadership roles.
			Identify and actively mentor future leaders in the
			Section.
		Enhance section interface.	Interact with the larger AAP.
			Identify and sustain relationships with key partners.
			Sustain global reputation as the authority in the field.