Vission /ision	Improve the health of newborns by enabling the neonatology community to provide optimal care through education, research, and advocacy. Healthy newborns, universal quality care, fulfilled professionals.				
Domain	Goal	Objective	Activities/Deliverables/Result Expected		
Education	Improve the knowledge, skills, and perspectives of neonatal-perinatal providers through high quality education, and state of the art education delivery.	Establish the Section as the premier hub for neonatology learning.	Create a strategy for archiving and providing easy access to educational materials.		
		Develop and promote learning opportunities for the neonatal team.	Collaborate with professionals across disciplines to develop educational strategies for learning as a team.		
		Ensure diversity in educational leadership opportunities.	Track the diversity profile of the composition of educationa faculty and planning committees.		
			Confirm that educational offerings highlight the needs of a diverse patient base.		
			Expand digital products to include virtual/online products.		
		Create resources that utilize new platforms.	Transform educational offerings using new learning technology and adult learning principles.		
		Assist members in developing and disseminating new, effective ways of learning and networking (conferences, webinars, podcasts).	Support the development of new platforms and evaluate their effectiveness.		
		Engage with the ABP toward more meaningful MOC strategies.	Streamline the process for obtaining MOC pt 4 credit through the NCE poster sessions.		
			Meet with the ABP to review the effectiveness of MOC pt 4 and explore more meaningful strategies.		
		Develop the Section website to become the central	Improve the functionality of the public (main) and collaboration sites.		
		hub for education, networking, policy, advocacy, and other resources that support neonatal-perinatal care.	Develop and promote innovative, new content.		
			Improve organization and accessibility to content.		

		other resources that support neonatal-perinatal care.	Improve organization and accessibility to content.
Member Value	Identify and address the needs and interests		Refine LISTSERV communication to provide more tailored
wieniber value	prioritized by SONPM members.		messaging.
		Develop Section communications on multiple	Coordinate various platforms for more unified messaging.
		platforms to reach all neonatologists.	Understand the reach of various platforms and optimize
			their utilization based on membership profile.
			Develop Section podcast strategy.
		Be mindful of diversity and equity or inclusion in	Promote value of Section membership for neonatologists in
			private practice.
			Facilitate connections between research opportunities and
			neonatologists.
		Engage at least 85% of neonatologists in Section	
		membership and explore ways to expand SONPM	Develop and implement a recruitment campaign.
		membership.	
			Extrapolate the TX NICU verification pilot.

Collaborate with national efforts to establish

		Lonadorate with national efforts to establish	
		standards for risk appropriate neonatal care.	Engage with CDC and other national organizations on
			standards for NICU level designation. Publish white papers.
	Facilitate high quality research and quality improvement in neonatology to assure excellent clinical care.	Refine and implement National Neonatal Quality Measures.	Develop strategy for practical implementation of measures.
			Monitor uptake and usability of measures.
Optimal Care			Provide a forum for neonatology scholars to present their
			work.
			Recognize and encourage trainees and early career
		Support neonatologists in scholarship.	neonatologists in their scholarship.
			Elevate issues of diversity and inclusion in neonatology scholarship.
		Build structure for a skilled and responsive	Provide opportunities for Section members to develop their
		neonatology advocacy voice.	advocacy skills (LISTSERV, Advocacy Conference, podcasts,
	Define the advocacy platform for the neonate		workshops at national meetings)
Advocacy	and develop the skills of Section members to promote the agenda.	Maintain and disseminate timely neonatology advocacy priorities.	Establish routes of communication for advocacy messaging.
		Support advocacy activities at the federal, state, and	Develop platforms for neonatology advocacy (Hill visits,
		internal AAP levels.	days of action, etc.).
	Envision, articulate and engage members in supporting the neonatal-perinatal medicine profession.		Develop and faciltiate routes for participation in scholarly
		Recognize and honor all career pathways in	activities regardless of academic affiliations.
		neonatology and support all career phases.	Promote dialogue and networking for private practice, as
			well as academic, neonatologists Ensure continued and evolving neonatology leadership in
Health of the		Support global health initiatives.	HBS/HBB/ECE
Subspecialty		Support efficient neonatal clinical practice.	Ensure appropriate updates to coding for evolving neonatal
			services.
			Develop job board on Section website.
			Promote active collaboration with other partners for
			optimal neonatal teams (hospitalists, APPs, etc.). Evaluate and revise the financial plan of the Section on an
	Ensure long-term sustained organizational health of SONPM.	Assure financial health of the Section.	annual basis.
		Assure optimal representation in Section leadership.	Invite SIG leaders/liaisons to attend EC meetings.
			Reflect the goals of diversity and inclusion in
			announcements of opportunities for leadership and
			engagement.
Health of Section			Utilize task forces and work groups to address member priorities.
		Maintain section leadership pipeline.	Include Fellows, early career, mid-career, women, URM
			members in Section leadership roles.
			Identify and actively mentor future leaders in the Section.
			Interact with the larger AAP.

	Enhance section interface.	Identify and sustain relationships with key partners.
		Sustain global reputation as the authority in the field.